

Agile PM® Agile Project Management Foundation Candidate Guidance



March 2018

1. INTRODUCTION

The objective of the examination is to enable a candidate to demonstrate an understanding of Agile Project Management philosophy, principles, processes, people, products, techniques and guidance.

The Foundation exam uses objective test questions, which require you to choose a response to a question from a set of choices, for which the correct answer is pre-determined.

The following paragraphs explain the format of the question papers, and the different styles of questions asked. Some suggestions on how to approach answering the various styles of questions are also included.

2. STRUCTURE OF THE PAPER

The examination paper consists of:

- **2.1.** A **Question Booklet** that contains 50 exam questions. Each question covers a different syllabus topic and is worth 1 mark. The pass mark is 25.
- **2.2.** An **Answer Booklet** on which your answers must be given. There will only ever be one correct answer to each question. If more than one answer is given in the **Answer Booklet** the response line will be void and will attract no marks. Marks are not subtracted for incorrect answers.

3. AGILE PROJECT MANAGEMENT SYLLABUS AREA ADDRESSED

The exam consists of 50 questions in total that cover all areas of the Agile Project Management Foundation syllabus. The full syllabus is available from the APM Group or from your Accredited Training Organisation.

4. STYLE OF QUESTION

A number of different test styles may be used within the paper. All test styles are based on the selection of the correct answer from a choice of 4 options.

The test styles are:

4.1. Standard

What DSDM role ensures that the Solution Development Team functions as a whole and meets its objectives?

- a) Business Analyst
- b) Project Manager
- c) Team Leader
- d) Solution Tester

4.2. Negative

Which characteristic does **NOT** relate to the Solution Development Team?

- a) Each role empowered to make decisions
- b) Flexibility to swap team members in and out of the team
- c) Desire and authority to make day-to-day decisions
- d) Business knowledge and technical expertise

4.3. Missing Word

Identify the missing word(s) in the following sentence.

An organization amenable to incremental delivery of solutions [?] will benefit from early return on investment.

- a) at lowest possible cost
- b) into live use
- c) for testing in deployment
- d) with minimum effort

4.4. Select (List)

Which of the following elements make up common sense?

- 1. Sound judgment
- 2. Practical judgment
- 3. Normal native intelligence
- 4. Specialized knowledge
 - **a)** 1,2,3
 - **b)** 2,3,4
 - **c)** 1,2,4
 - **d)** 1,3,4

4.5. Select (Evaluate)

Which of the following statements about the Solution Architecture Definition is true?

- 1. The Solution Architecture Definition contains the strategy for testing and review of the solution.
- 2. The Solution Architecture Definition contains both business and technical aspects of the solution.
 - a) Only 1 is true
 - b) Only 2 is true
 - c) Both 1 and 2 are true
 - d) Neither 1 or 2 is true

5. EDITORIAL NOTES

Throughout the exam, title case has been used for all references to Agile Project Management philosophy, principles, processes, people, products, techniques, guidance and proper nouns.

Uses of "should" and "must"

"should" - is used to express "obligation": something that is good or important or recommended. It is less strong than must and is used to test whether something should occur because it is consistent with the principles and recommended practices of Agile Project Management.

"must" is used when talking about something that is "necessary" or "has" to occur, i.e. something that is mandatory.

6. TIME MANAGEMENT

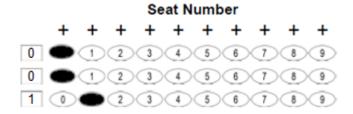
The exam is 40 minutes in duration. You must manage your time in order to complete all questions. All 50 questions should be attempted. If you wish to write your answers on the *Question Booklet* first, you must be aware of the additional time needed to complete the *Answer Booklet*. Only answers submitted on the *Answer Booklet* provided will contribute to the result.

No support material is permitted. This is a closed book exam.

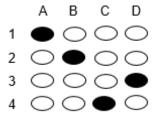
7. USING THE ANSWER BOOKLET

The *Answer Booklet* is read electronically, and the results generated by computer. It is therefore essential that you follow the instructions given and mark your answers accordingly. Failure to do so may lead to delay and, in some cases, answers being void.

Record your Seat Number in 3 boxes provided at the top right. Fill in the associated ovals next to the 3 boxes as shown in the example below for candidate 001.



Select your answers by filling in ovals that relate to your chosen response, e.g.



Fill the oval in IN PENCIL, NOT PEN. If a pen is used, the answers may not be marked.

Acceptable ways to complete the *Answer Booklet* are either:

completely filling in the oval or drawing a line through the centre of the oval, ensuring between 80-100% is filled.

Any other method, including ticks or crosses, is not acceptable and may not be marked.

If you wish to change your answer during the exam, completely erase your original answer and mark your new answer. If there is more than one oval marked for an answer, the question will score zero.