Agile Business Consortium

Developed in partnership with the Agile Business Consortium – the leading not-for-profit professional body for promoting and enabling business agility worldwide.

www.agilebusiness.org

The Agile Business Consortium created the AgilePM Handbook and partners with APMG to develop the supporting accredited training and certification program.

APMG International

The Agile Manifesto

We are uncovering better ways of developing software by doing it and helping others do it. Through this work we have come to value:

Individuals and interactions **over** processes and tools

Working software **over** comprehensive documentation

Customer collaboration **over** contract negotiation

Responding to change **over** following a plan

That is, while there is value in the items on the right, we value the items on the left more.

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An incremental approach, delivering value early and regularly

The empowerment of people at the right levels, to make decisions on detail

AGILE

The acceptance that we cannot know all of the detail at the outset and that we will inevitably learn more as work progresses

The collaborative working and involvement of people with the right skills, including those of the customer and end-users of the product being produced
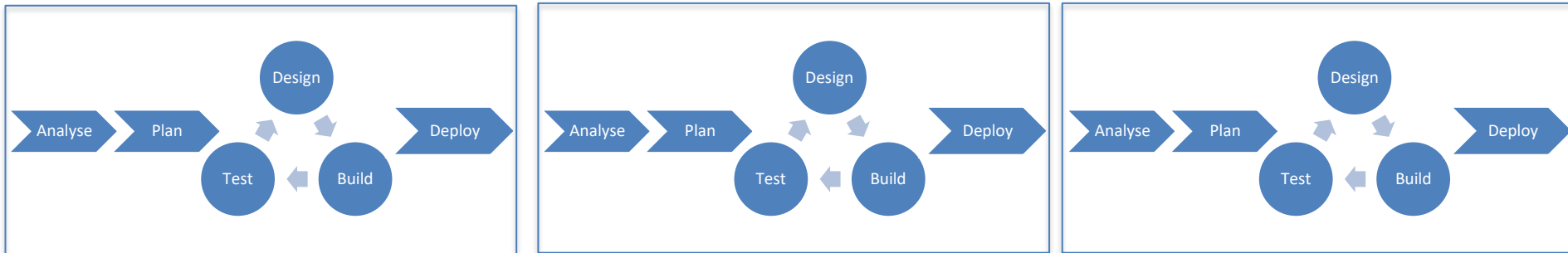
The definition of the fine detail only just before we need it, to avoid the waste of trying to predict too early

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Agile vs Traditional (waterfall)

Traditional (waterfall)

| Planning | → | Design | → | Development | → | Testing | → | Implementation |

Agile

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Agile vs Traditional
Project Delivery

Traditional		Agile
Fixed	Solution	Flexible
Late	Delivery	Early
Single	Output	Multiple
Promised	Features	Prioritised

Agile vs Traditional
Project Environment

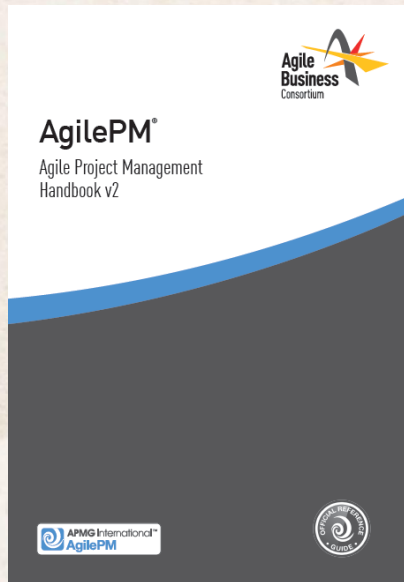| Traditional		Agile
Project resources	Team	Business + project resources
Directs the team	Project Manager	Team is self-reliant
Command & control	Approach	Collaborative
Documents	Information	Discussions

Source: Melanie Franklin / Agile Change Management Ltd

The AgilePM Handbook

Brings together all elements of a project in an Agile context:

- **Principles** (the behaviours);
- **People** (roles and responsibilities);
- **Process** (the life cycle);
- **Products** (what is produced and when);
- **Practices** (timeboxing, modelling, iterative development, prioritization and facilitated workshops).

A **complete framework** for successful Agile projects.

AgilePM®
Agile Project Management Handbook v2

Agile Business Consortium
8 PRINCIPLES for effective agile project delivery

FOCUS ON THE BUSINESS NEED

COLLABORATE

BUILD INCREMENTALLY FROM FIRM FOUNDATIONS

COMMUNICATE CONTINUOSLY AND CLEARLY
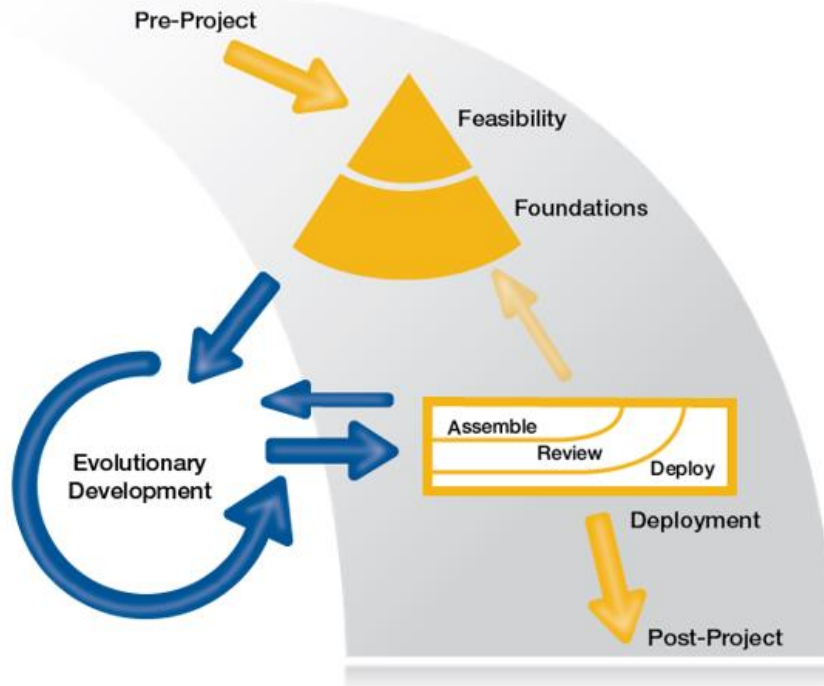
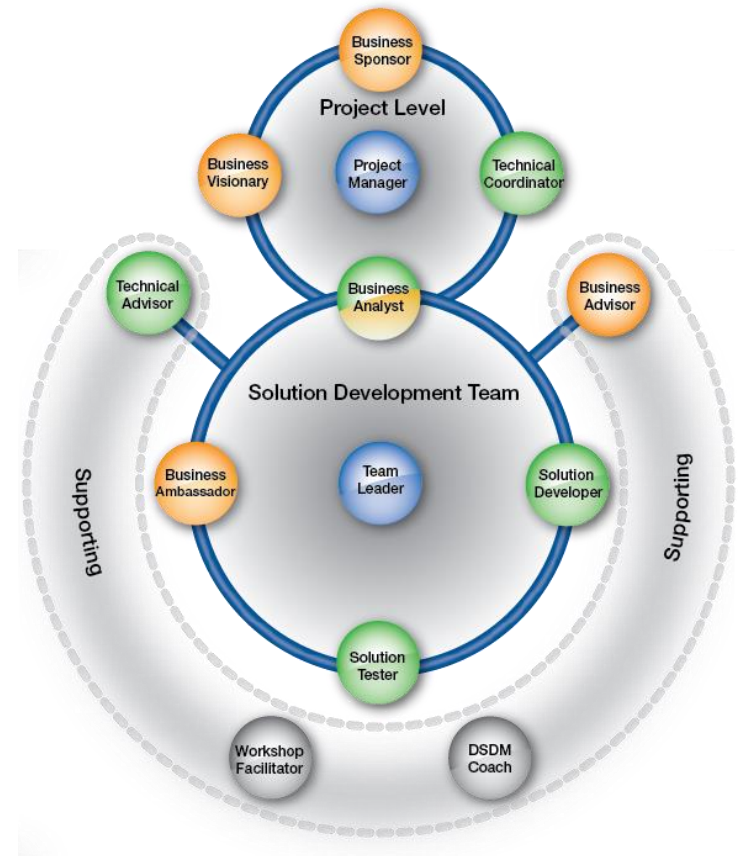DELIVER ON TIME

NEVER COMPROMISE QUALITY

DEVELOP ITERATIVELY

DEMONSTRATE CONTROL
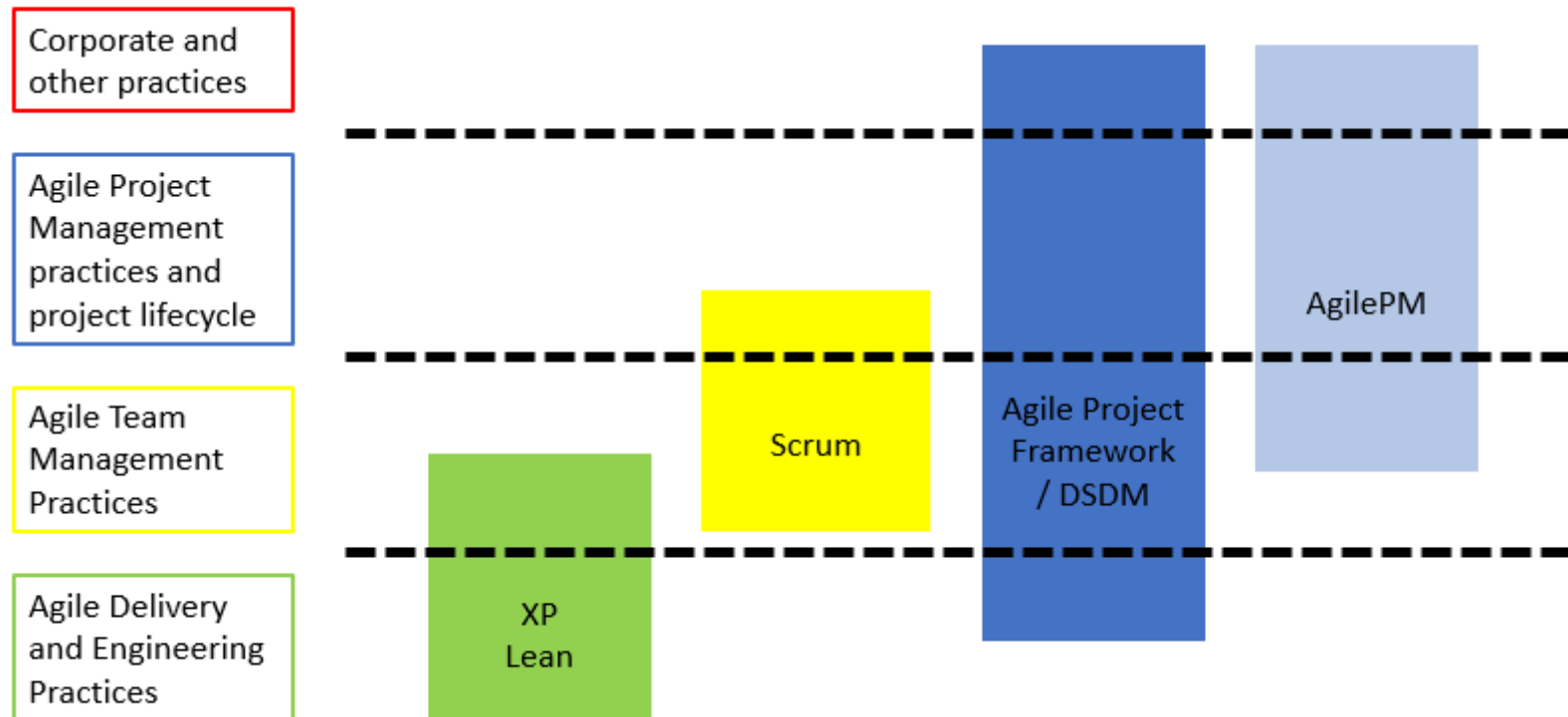
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The AgilePM (DSDM) Process

Roles and responsibilities

What the Agile methods cover

Target Audience

Practicing and aspiring project managers
(junior / regular / senior)

Project Support
(e.g. team members, developers)

Suitable for a wide range of sectors and industries

Particularly well suited to volatile and innovative projects, where scope is more likely to change (i.e. software development)

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AgilePM Exams

FOUNDATION	PRACTITIONER
Multiple-choice format	Objective-testing format
50 questions	4 questions (20 marks each)
50% pass mark (25/50)	50% pass mark (40/80)
40 minutes	2.5 hours
Closed-book	Open-book (Handbook permitted)
No pre-requisites	Foundation pass pre-requisite

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